



DESIGNING A COMPUTERIZED MAINTENANCE MANAGEMENT SYSTEM FOR FUEL DISPENSING MACHINES IN PETROLEUM INDUSTRY

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ABSTRACT:

The effective maintenance management of fuel dispensing machines influences the quality of care delivered and the profitability of petroleum retailing facilities. Fuel dispensing machines maintenance in India lacks an objective prioritization system; consequently, the system is not sensitive to the impact of machine's downtime on petrol pump effectiveness and profitability. Through this paper, the existing computerized maintenance management system in petroleum sector was investigated, a list of its requirements was created, such a system was conceptually designed, and finally an object-oriented model was built based on the conceptual design. A conceptual design was created showing how the system will function when implemented. This design employed logical view and deployment view depicting the specific entities of the system and how these entities interact with one another. The operator can always add these views and they will be fully instructed on the proper methods for achieving this. With the completed model the developer will be able to generate skeletal code, in a variety of programming languages, which will further assist in the implementation process.

KEYWORDS: Computerized Maintenance Management System (CMMS), Internet, Fuel Dispensing Machine, Maintenance Management, Retail Outlet Maintenance Management System (ROMMS)

1. INTRODUCTION

As Fuel dispensing machines becomes more sophisticated and plays a more crucial role in modernization of retail outlets, maintenance issues demand ever-increasing attention. The most critical problem facing the fuel dispensing machines is the downtime. One of the most common causes of downtime is poor maintenance. For that problem regular check-up for Fuel dispensing machines must be done as well as the regular training on Fuel dispensing machines maintenance. Maintenance has a very important part to play during the life cycle of an item of machine. It tries to maximize the performance of the machine by ensuring that it operates regularly and efficiently, by attempting to prevent breakdowns or failures, and by minimizing the losses incurred by breakdowns or failures. This can be achieved by employing Computerized Maintenance Management System (CMMS) as a fundamental information resource providing the technology management staff with a wealth of support-related information as well as assisting management in decision making. Development of CMMS is essential for managers and engineers, not only to provide quick management solutions, but also to predict future outcomes based on historical device's performance data. The most commonly employed method of work order prioritization for repair requests in India is the First-Come, First-Served (FCFS) method. While the FCFS approach might be acceptable for many applications, it is not always appropriate when applied to the petroleum retail sector, as is the case when a vital machine undergoes failure and consequently, is out of service until the service work order reaches the head of the queue.

One approach to address these shortcomings requires focusing on the effect posed by device failure on petrol pumps, rather than focusing on the machine with the highest maintenance demand.

2. LITERATURE REVIEW

2.1 Manufacturing Maintenance Objectives

Considerable sums of money are wasted in business annually, because of ineffective or poorly organised maintenance. However, maintenance is only one element, which contributes to effective operation during the life cycle of an item of equipment. Maintenance has a very important part to play, but must be coordinated with other disciplines such as training personnel in appropriate skills, maintaining motivation and effective people management. Taken together, this approach aimed at achieving economic life-cycle cost for an item has been called 'terotechnology', and defined by Wild (1995) as "the multidisciplinary approach to the specification, design, installation, commissioning, use and disposal of facilities, equipment and buildings, in pursuit of economic life-cycle costs".

The objective of maintenance is to try to maximize the performance of equipment by ensuring that, items of equipment function regularly and efficiently, by attempting to prevent breakdowns or failures, and by minimizing the losses incurred by breakdowns or failures. In fact, it is the objective of the maintenance function to maintain or increase the reliability of the operating system taken as a whole. Sivalingam (1997) discusses the importance of maintenance within the broader area of industrial management. He states an integrated maintenance management when properly implemented can lessen emergencies by 75%, cut purchasing by 25%, increase warehouse accuracy by 95% and improve preventative maintenance by 200%. He goes on to say, with maintenance costs rising from 9% to 11% per annum, the potential for savings is very high in the short and long term. Good management of maintenance can reduce costs by as much as 35%. Wild (1995)

draws the familiar total cost curve as in Figure 2.1, which shows that increased effort in preventative maintenance should reduce the cost of repair. If it were possible to define both of these curves, then it would be a simple task to determine the minimum cost maintenance policy. However, it is not as clear-cut as this and therefore maintenance policy is much more difficult to formulate.

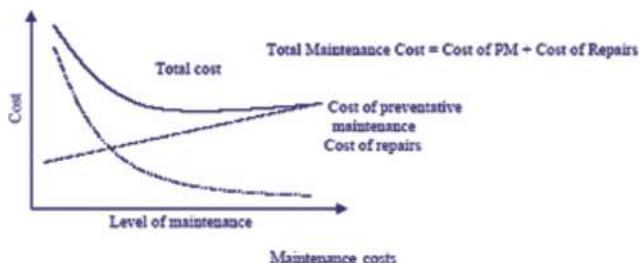


Fig.1 Maintenance Costs (Source: Wild, 1995)

The overall objective is to minimise the total cost of maintenance by minimising one or both of the costs that contribute to it. Reducing the cost of preventative maintenance (PM) by minimising the level of PM carried out in the manufacturing facility can increase downtime due to breakdowns and consequently necessitate the need for more repairs. On the other hand, increasing the level of PM to too high a level will introduce unnecessary extra maintenance cost without necessarily minimising the risk of breakdown. The overall objective is to obtain an optimum level of preventative maintenance so as to reduce total maintenance cost. Achieving this optimum delivers other benefits such as increased morale, reduction in random breakdowns, improved quality of product, increased equipment availability, reduced delivery times and of course increases in profitability.

2.2 Computerized Maintenance Management System (CMMS)

Maintenance optimization is greatly facilitated when companies adopt a World Class Manufacturing/Maintenance (WCM) philosophy or management strategy in conjunction with CMMS implementation. It was stated that CMMS software was seen first around 1976. Today it is widely used in manufacturing plants all over the world. Wireman (1994) was of the opinion that if CMMS are to be properly examined it is important to have an understanding of the primary maintenance functions incorporating: maintenance inspections and service, device installation, maintenance storekeeping, craft administration. He went on to outline the objectives of CMMS covering: improved maintenance costs, reduced device's downtime as a result of scheduled preventative maintenance, increased device's life, ability to store historical records to assist in the planning and budgeting of maintenance and ability to generate maintenance reports.

(Travis *et al.*, 1997) outlined other difficulties associated with modern maintenance management. In their paper the top five problems encountered by maintenance managers were prioritized and suggested that CMMS is the solution to these

problems. The problems are outlined as follows:

- i. Little or no support from management to implement world class maintenance practices, CMMS reports can highlight the levels of downtime and reduce costs.
- ii. Inventory problems, the need to reduce spares and still have parts on hand. Control of spares modules is part of most of the modern CMMS packages

Lamendola (1998) emphasized the need to eliminate non-value-added activities especially with respect to documentation of work within maintenance. He stated that "This philosophy has long been the essence of Computerized Maintenance Management Systems."

Industries such as oil and gas or nuclear power plants are in need of an efficient CMMS to manage their maintenance activities throughout the plant lifecycle (Supramani, 2005).

Ruud (2009) investigated the implementation of CMMS at SaPa Thermal Heat Transfer (Shanghai) on the maintenance department to save on doing unnecessary maintenance and make it easier to order spare part, scheduled maintenance and to see the problems and the solution the problems in the CMMS database. The investigation showed that CMMS contributed to manage the maintenance so much that the machine should have availability above 90 percent.

2.3 Current Industrial Practices in the Area of CMMS

Industries such as oil and gas are in need of an efficient computerized maintenance management system to manage their maintenance activities throughout the plant lifecycle. The major problem that faces the implementation of CMMS is that the maintenance strategies are either reflected from the equipment vendor or from the design environment. The changes in the operating condition are not fully reflected into the maintenance strategies, which are configured within CMMS.

From the above-mentioned background points, the research work offers CMMS as a part of the enterprise engineering environment. The consolidation of some useful reliability and maintainability methods and models will enhance consolidation of some useful reliability and maintainability methods and models will ensure the effectiveness of the proposed solution. In this study, the system architecture of the integrated solution is presented to show the mechanism of the proposed solution. Towards the proper analysis of the solution, business activity models have been developed, which reflects the different activities involved in performing the RCM assessment. The main modules of the proposed RCM computerized module as well as the function decomposition of the integrated solution are identified. The implementation aspects of the proposed solution will be discussed as an adopted CMMS.

3. METHODOLOGY

3.1 CMMS Requirements and Specifications

In order to conceptually design the CMMS of Fuel dispensing machines, a list of system requirements was created which

based on the recommendations of industry experts, and the requirements of the Fuel dispensing machines operators. After contacting the vendors of CMMS and asking them to send

information about their products, a final list of criteria necessary in the CMMS was determined as follow:

Table 1: The final list of criteria necessary in the CMMS

Inventory number	Region	Warranty period	Fault description
Serial number	Type of Fuel	Job number	Cause of fault
Model number	Manufacture	Technician name	Action taken
Device's name	Installation date	Start date of job order	Price
Predictive Maintenance	Scheduling	History/Reports	System Requirements

When performing maintenance, the maintenance technicians had to travel many hours because many of the petrol pumps are located in areas so remote. For coordinating the maintenance approach, regional central offices coordinated the actions of all Fuel dispensing machines maintenance technicians. These technicians based in regional depots located in centralized areas around the country, thus decreasing travel time to remote stations.

The application itself resided in the central office on multiple servers, thus minimizing system failures in case a server crash. The CMMS was accessible almost from all over the country via the Internet. All users of the system with a correct user name and password were able to login to it. The maintenance organization used the CMMS to coordinate the maintenance of the machine failures. The five maintenance steps of Notification, Assignment, Job-In-Progress, Closure, and Reporting were integrated into it. Firstly, the system handled notifications for both types of maintenance: preventative, and reactive. The CMMS accounted for preventative maintenance by keeping a master schedule. When a new dispensing unit is installed, the CMMS scheduled routine maintenance for that dispensing unit at regular time intervals and automatically generated work orders when those intervals expire. The scheduler added the schedules of all maintenance jobs to a calendar so that users may always obtain a snapshot of current maintenance personnel resources.

For notifying the CMMS of reactive maintenance, system users were able to complete and submit online work order request forms. Submission of a work order request notified the system that a device had failed and that it requires (should it be in present or in past) maintenance attention.

Next, work order requests reached the system in electronic form, so the central operator could quickly and easily convert them into work orders and assigned (should it be in present or in past) them to maintenance technicians. The system notifies technicians about work orders immediately, thus removing physical bottlenecks found in traditional paper assignment processes. Instead of retrieving physical work orders, maintenance technicians were able to receive all information about a particular job at any time, from anywhere in the country.

The CMMS added value to the third step, jobs in progress, by allowing maintenance technicians to access past work orders, technical diagrams, maintenance best-practices, and machine's

histories. Work orders required maintenance technicians to document their maintenance work so that future technicians could benefit from it. The work orders notified the system of errors, difficulties and major milestones during maintenance works so that the central office could always be informed of the entire maintenance.

The CMMS eliminated most work traditionally required for the fourth step, closure of a maintenance call. In the past, administrators have spent a great deal of time and energy converting completed paper work orders into electronic formats. But because work orders in the CMMS were already electronic, the only job remaining for the central operators was to follow up on completed maintenance to make sure all repairs were completed to satisfaction. The CMMS enhanced the traditional reporting step by allowing all users in the system to generate and view reports. Traditional maintenance processes allowed only managers to request reports. In addition, all CMMS users had the ability to save reports and run them again at later times. Not only this empowered all users of the system, but it also provided them with knowledge that helped them do their jobs well.

3.2 Conceptually Designing a CMMS

The conceptual design of a CMMS for the Fuel dispensing machines included all information requirements, work order flow and functional capabilities of the system. The conceptual design was (should it be in present or in past) divided into the following sections:

1. System Access
2. Creation of a Work Order
3. Work Orders in Progress
4. Look-Ups
 - ❖ Work Orders
 - ❖ Fuel Station Information
 - ❖ Specific Machine
 - ❖ Problems Information
 - ❖ Machine Manufacturers
 - ❖ User Information
5. Scheduler
6. Reporting

The first section described how users connect and login to the system. The creation of work orders section explained how the

system was notified of maintenance and how work orders were created. The section of work orders in progress explained how maintenance technicians used work orders during maintenance calls to document work and reference information within the system. The look-ups section described the information available through the system and how a user might access it. The scheduler section described scheduling capabilities of the

system. Finally, the reporting section described the reporting features of the CMMS.

Ultimately, the conceptual design organized the system requirements in a format more tangible than a simple list. An object-oriented model of the CMMS was built using the conceptual design.

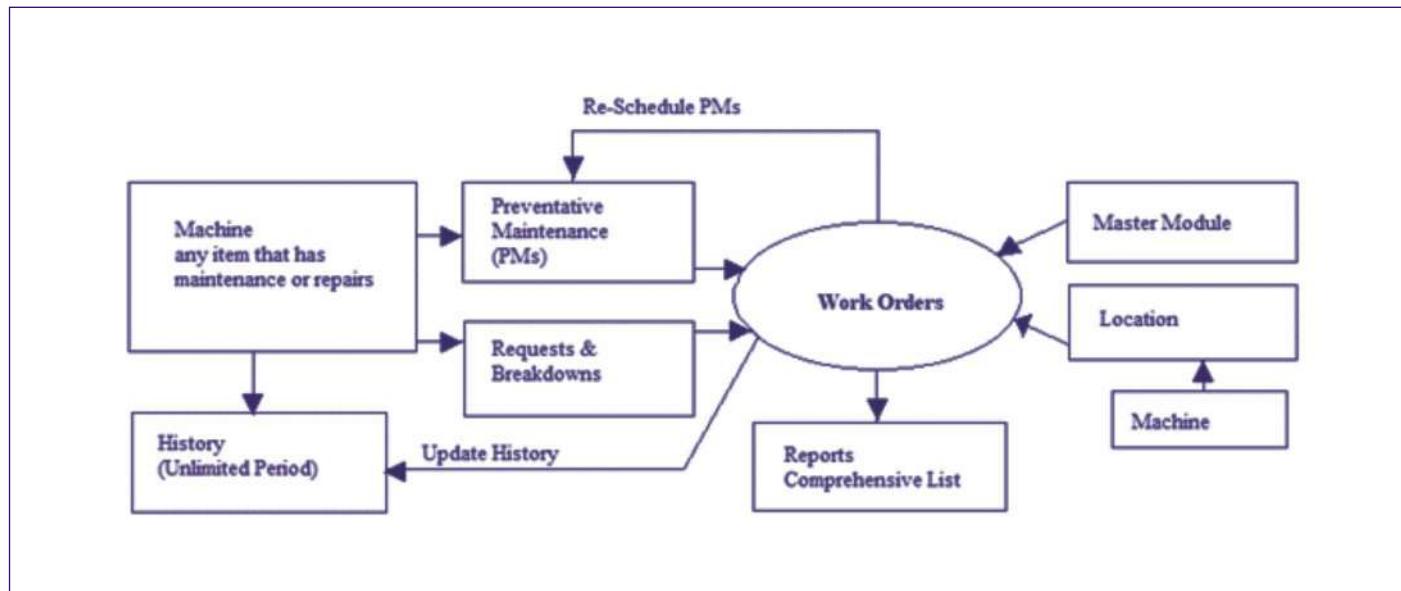


Fig.2 Functional Flow Diagrams for Work Orders

3.3 Building the Conceptual Model

The design of the CMMS was presented in conceptual view. It focused more on how the design of the system was implemented. It depicted the specific entities of the system and how these entities interacted with one another. In the conceptual view, objects were grouped into classes and are organized in packages; the conceptual view consisted of classes, class

diagrams, interaction diagrams and packages. The conceptual view was not the only view of the CMMS of ROMMS. It also allowed the user to produce a deployment view of the system. The deployment view of the system provided the user with a lot of information about the machine like: the inventory, the serial number, the model number, the name of the device, the manufacture, and the technicians.

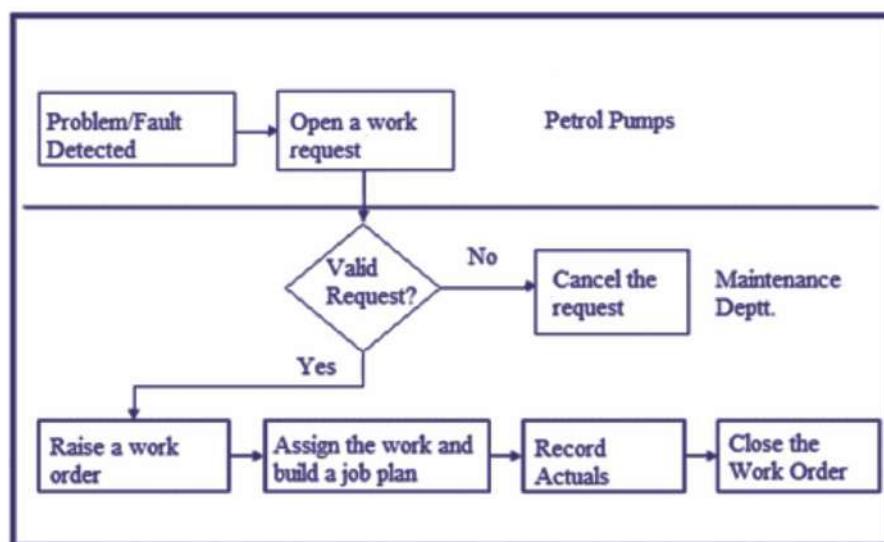


Fig.3 Proposed Conceptual Model for ROMMS

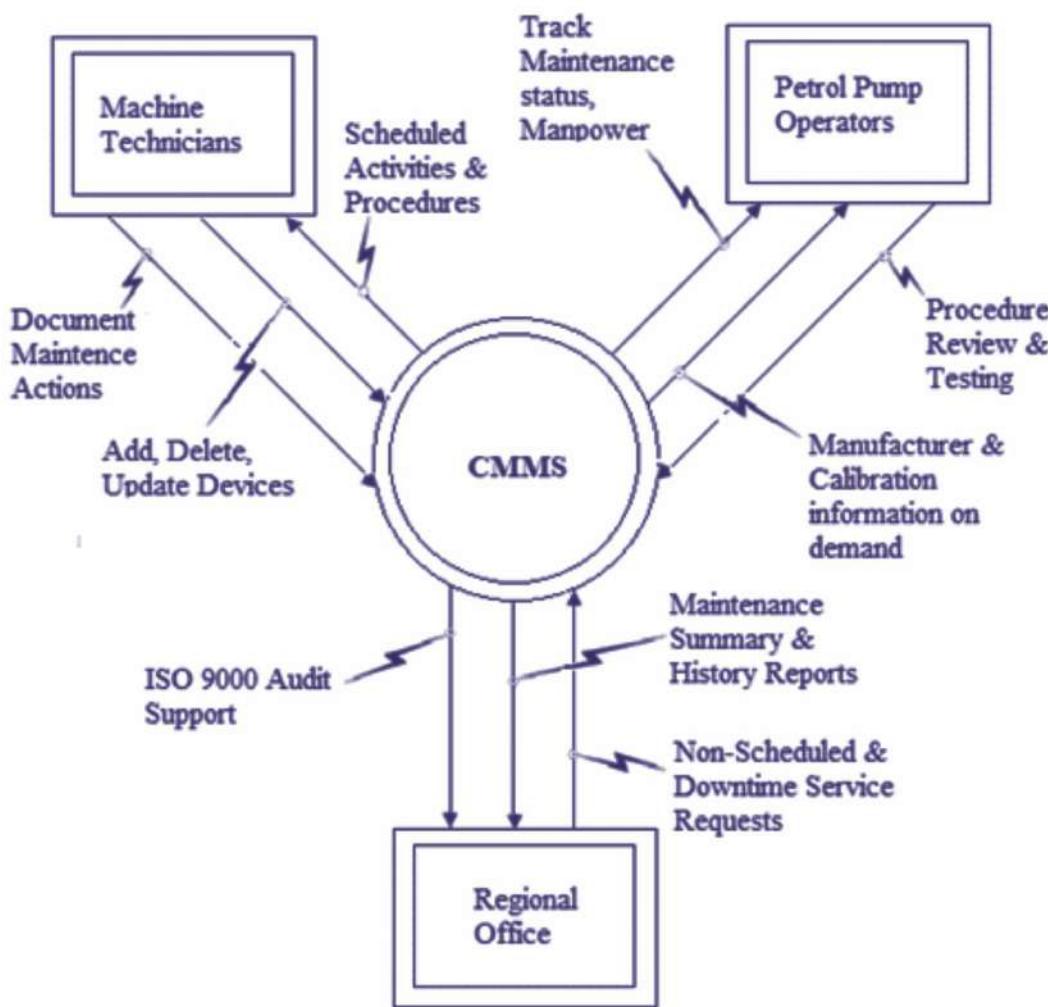


Fig.4 CMMS Model in ROOMS

4. CONCLUSIONS

The needs for the system were researched and combined to form a requirements document that outlined all needed functions of the system. A conceptual design was created showing how the system functions when implemented. This design employed logical view and deployment view to depict the specific entities of the system and to show how these entities will interact with one another.

Using this conceptual model, a software developer can generate a skeletal code, in a variety of programming languages, which will assist in the implementation of designed CMMS model in industry. The proposed conceptual CMMS model helps in equipment availability due to better planning and equipment reliability through the identification of repetitive faults.

5. LIMITATIONS AND FUTURE SCOPE OF WORK

Even though the authors had completed the conceptual design of Computerized Maintenance Management System (CMMS) model for fuel dispensing machines in petroleum industry, the

authors had found out there is always room for improvements. This research paper on Computerized Maintenance Management System (CMMS) model for fuel dispensing machines in petroleum industry has revealed a number of areas for further research and development including:

- a. Development real world prototype system using the conceptual model;
- b. The testing and validation should be carrying out in different retail stations to test the reliability of the prototype system;
- c. The system can be designed for more user friendliness to ensure the end user can use without any complication.

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